

"We are standing at the crossroads of great SOCIETAL CHANGE and **INCLUSION.**"

~~ Johnny Taylor, SHRM CEO



"The landscape has changed; ignoring these shifts and continuing with our old methods won't suffice.

We must adapt and evolve."

We **CANNOT** continue the **DEI** programming of the past.

~~ Johnny Taylor, SHRM CEO



7

9

"Instead of saying DE&I, I've purposefully made a shift to the less conventional, but more practical IE&D, **INCLUSION**, Equity, and Diversity. This change reflects where we're at in the workplace today and stresses the fact that we *already* have diverse workplaces.

> The key question for HR now is: "How do we integrate all these people?"

~~ Johnny Taylor, SHRM CEO

DE&I

Focuses on increasing the number of diverse individuals in the workplace.

INCLUSION

"How do we integrate EVERYONE?

10

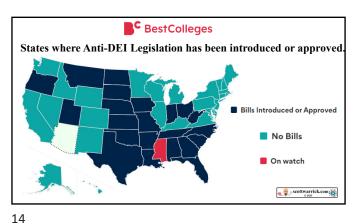
8





12

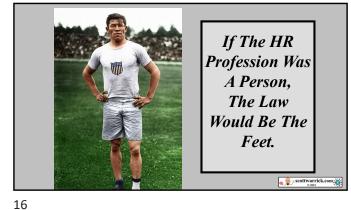




KEY POINT #1:

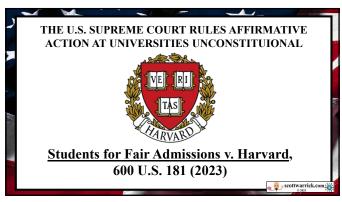
Stop Potentially **Illegal Tactics**

scottwarrick.com



15





17 18

If an Asian American applicant with certain objective characteristics, such as test scores, GPAs, and extracurricular activities, would result in a 25% statistical likelihood of admission, the same applicant, if White, will have a 36% likelihood of admission. Hispanic and Black applicants with the same characteristics will have a 77% and 95% predicted chance of admission, respectively.



19





22

"I only ever hire the person that will put my business in the best position to succeed. And ves, race and gender can be part of the equation. I view diversity as a competitive advantage."

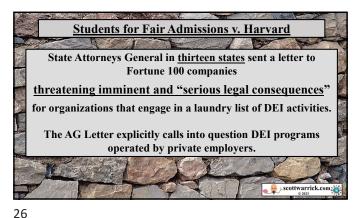
~ Mark Cuban (@mcuban) January 28, 2024















27 28

"Quotas" are illegal and should not be used.

~~ Johnny Taylor, SHRM CEO

... 😣 - scottwarrick.com

"Companies need to establish goals for hiring more minorities."

29 30

Goals = Quotas

Set goals for establishing **DIVERSE APPLICANT POOLS ...**

for hiring a certain number of minorities.

32

Can we set hiring quotas to meet diversity goals?

Selecting a candidate (and excluding others) based on the candidate's, sex, race, disability or other protected class can result in illegal discrimination. Employers should always seek to hire the most qualified candidate and choosing a less qualified individual over another simply to meet a diversity goal is problematic.

However, employers should seek to increase the diversity of the entire candidate pool by reaching out to groups that are underrepresented in the company and taking intentional actions to encourage individuals from these groups to apply.

https://www.shrm.org/topics-tools/tools/hr-answers/can-set-hiring-quotas-to-meet-diversity-goals

31

How do you think this goes over with others?

"Gosh, I'm really, really qualified for this job, but I've been told I'm not going to get it because this company has an arbitrary number that puts me on the outside looking in."

~~ Johnny Taylor, SHRM CEO

Students for Fair Admissions v. Harvard Businesses are trying to avoid any programs that could draw legal scrutiny any kinds of goals around hiring particular demographic groups are increasingly frowned upon. "Anything that smacks of a quota" is out. - Diana Scott, Human Capital Center Leader, The Conference Board The Conference Board is the global, nonprofit think tank and business membership organization that delivers Trusted Insights for What's Ahead The

33 34



If you teach illegal tactics ... The ORGANIZATION itself, The BOARD MEMBERS and All of the COMPANIES these Board members represent ... Can ALL be held individually liable. scottwarrick.com

35 36

KEY POINT #1:

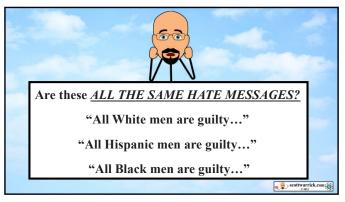
Purposefully Include Everyone

scottwarrick.com



37



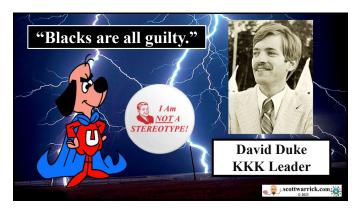


39 40

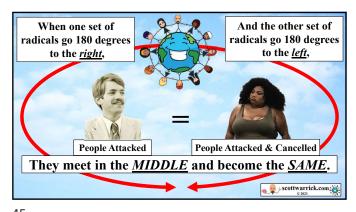




41 42

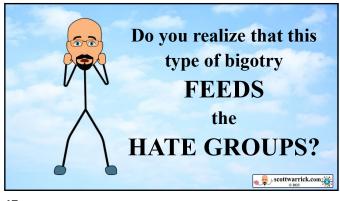








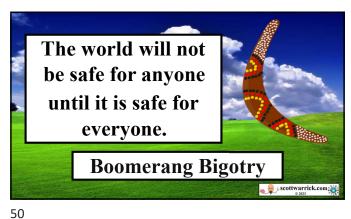
45 4

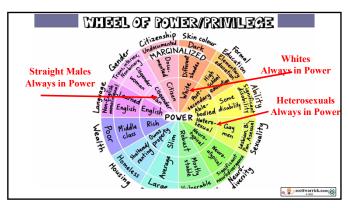


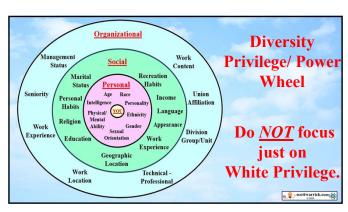


47 48

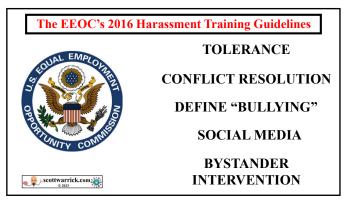






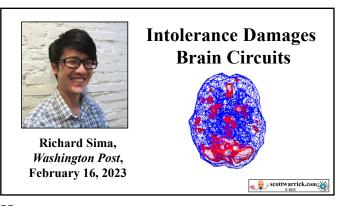


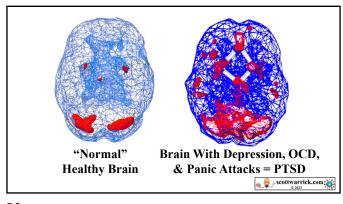
51 52

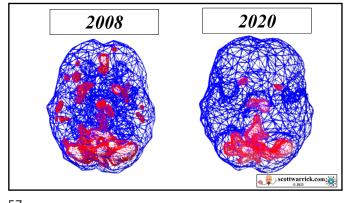




53 54

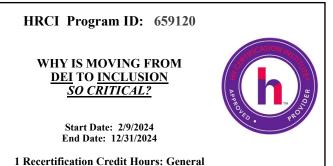








57 5



SHRM Activity 24-6NWED

WHY IS MOVING FROM DEI TO INCLUSION SO CRITICAL?



Start Date: 2/9/2024 End Date: 12/31/2024

1 Recertification Credit Hours: General

59 60

Disclaimer

This information is provided for educational purposes only. It is intended to be generic in nature and should not be applied nor relied upon in any particular situation without the advice of your attorney.

For more information and further assistance, please contact ...

Scott Warrick's Human Resource Consulting & Employment Law Services

(www.scottwarrick.com)

&
Scott Warrick's Employment Law Services.
scott@scottwarrick.com

© 2024 G. Scott Warrick